JENNER & BLOCK

From Four Remedies to Multiple Pressures: The New Risk Model for Government Contractors and Grantees, *Government Contractor*

Publications

November 18, 2026
By: David Robbins, Emily M. Loeb, Matthew L. Haws, Rachel E. Palermo

Partners David Robbins, Emily Loeb, and Matthew Haws and Associate Rachel Palermo authored an article for *Government Contractor* examining how the oversight landscape is changing for government contractors, grant recipients, universities, and nonprofits, and what general counsel and boards should do in response.

Read More

The article explains why the "procurement fraud remedies" framework that companies have long used to gauge their exposure no longer captures the full picture. The authors introduce a "Pressure Model" that accounts for a broader set of government actors, acting on separate timelines and without a central coordinator, and they consider how action in one forum can carry consequences in another.

David co-chairs Jenner's Government Contractor Litigation and Compliance Practice and previously served as acting suspending and debarring official, deputy general counsel, and leader of the Procurement Fraud Remedies Office at the US Air Force. Emily co-chairs the firm's Congressional Investigations Practice and previously served as associate deputy attorney general at the US Department of Justice and as an associate counsel in the White House Counsel's Office. Matthew represents clients on government contract and grant law issues, including claims, compliance, and investigations.

Related Lawyers



David Robbins
Partner
drobbins@jenner.com
+1 202 639 6040



Emily M. Loeb
Partner
eloeb@jenner.com
+1 202 639 6000



Matthew L. Haws
Partner
mhaws@jenner.com
+1 202 639 6065



Rachel E. Palermo
Associate
rpalermo@jenner.com
+1 202 637 6311

Related Articles

2026 US Midterm Elections

Related Capabilities

Congressional Investigations

Government Contractor Litigation and Compliance

Related Locations

Washington, DC

© 2026 Jenner & Block LLP. Attorney Advertising. Jenner & Block LLP is an Illinois Limited Liability Partnership including professional corporations. This publication, presentation, or event is not intended to provide legal advice but to provide information on legal matters and/or firm news of interest to our clients and colleagues. Readers or attendees should seek specific legal advice before taking any action with respect to matters mentioned in this publication or at this event. The attorney responsible for this communication is Brent E. Kidwell, Jenner & Block LLP, 353 N. Clark Street, Chicago, IL 60654-3456. Prior results do not guarantee a similar outcome. Jenner & Block London LLP, an affiliate of Jenner & Block LLP, is a limited liability partnership established under the laws of the State of Delaware, USA and is authorised and regulated by the Solicitors Regulation Authority with SRA number 615729. Information regarding the data we collect and the rights you have over your data can be found in our Privacy Notice. For further inquiries, please contact dataprotection@jenner.com.

Stay Informed →