

"Using AI for Official Decisions Raises Questions Over Compliance" *The Times*

Publications

January 27, 2026
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Partner Joanna Ludlam authored an article for *The Times* examining how UK government agencies increasingly rely on artificial intelligence in decision-making, from benefits administration and immigration assessments to regulatory policing. Joanna warns that many algorithmic systems function as "black boxes" where the underlying logic remains opaque, even to the officials using them. This lack of transparency creates serious barriers for individuals while exposing public authorities to judicial review on grounds including unlawful fettering of discretion and procedural unfairness.

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As Chair of Jenner & Block's London Public Law and Crisis Management Practice, Co-Chair of the firm's Global Hearing Preparation and Global Crisis Management and Strategic Risk practices, and Co-Chair of the firm's Investigations department, Joanna advises major corporations, regulators, and public bodies on complex issues spanning administrative and public law, contentious regulatory investigations, legislative hearings and inquiries, and corporate crime underpinned by her experience in reputation and risk management.

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