

IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

DOUGLAS M. HAYES, on behalf of himself :
 and all others similarly situated and :
 derivatively on behalf of Nominal :
 Defendant ACTIVISION BLIZZARD, INC., :

Plaintiff, :

v :

Civil Action :
 No. 8885-VCL :

ACTIVISION BLIZZARD, INC., PHILIPPE :
 G.H. CAPRON, JEAN-YVES CHARLIER, :
 ROBERT J. CORTI, FREDERIC R. CREPIN, :
 JEAN-FRANCOIS DUBOS, LUCIAN GRAINGE, :
 BRIAN G. KELLY, ROBERT A. KOTICK, :
 ROBERT J. MORGADO, RICHARD SARNOFF, :
 REGIS TURRINI, VIVENDI, S.A., AMBER :
 HOLDING SUBSIDIARY CO., ASAC II LP, :
 ASAC II LLC, DAVIS SELECTED ADVISERS, :
 L.P., and FIDELITY MANAGEMENT & :
 RESEARCH CO., :

Defendants. :

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Chancery Courtroom No. 12C
 New Castle County Courthouse
 500 North King Street
 Wilmington, Delaware
 Wednesday, September 18, 2013
 10 a.m.

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BEFORE: HON. J. TRAVIS LASTER, Vice Chancellor.

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RULINGS OF THE COURT FROM ORAL ARGUMENT ON PLAINTIFF'S
MOTION FOR A TEMPORARY RESTRAINING ORDER

 CHANCERY COURT REPORTERS
 New Castle County Courthouse
 500 North King Street - Suite 11400
 Wilmington, Delaware 19801
 (302) 255-0524

1 APPEARANCES:

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4 PATRICK W. FLAVIN, ESQ.
5 ERIC J. JURAY, ESQ.
6 Prickett, Jones & Elliott, P.A.

7 -and-

8 ERIC L. ZAGAR, ESQ.
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12 Kessler, Topaz, Meltzer & Check, LLP
13 for Plaintiff

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15 EDWARD B. MICHELETTI, ESQ.
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20 COLLINS J. SEITZ, JR., ESQ.
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Wachtell, Lipton, Rosen & Katz LLP
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Morgado, and Richard Sarnoff

R. JUDSON SCAGGS, JR., ESQ.
ANGELA C. WHITESELL, ESQ.
Morris, Nichols, Arsht & Tunnell LLP

-and-

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Kotick, ASAC II LP, and ASAC II LLC

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1 APPEARANCES: (Continued)

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9 Charlier, Frederic R. Crepin, Jean-Francois
10 Dubos, Lucian Grainge, Regis Turrini, Vivendi,
11 S.A., and Amber Holding Subsidiary Co.

12 P. CLARKSON COLLINS, JR., ESQ.
13 Morris James LLP

14 -and-

15 STEVEN B. FEIRSON, ESQ.
16 of the Pennsylvania Bar
17 Dechert LLP
18 for Defendant Fidelity Management & Research
19 Co.

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2 THE COURT: Let me start by thanking
3 everyone for the hard work that went into preparing
4 for today. I know a lot of people lost their weekends
5 and probably had to sacrifice personal things to help
6 me get ready for this. I do appreciate that. And I
7 want to particularly thank the associates, who I
8 suspect lost more of their weekends and personal lives
9 than some of the partners. And the papers that were
10 submitted were extremely helpful. Your arguments this
11 morning were extremely helpful.

12 So today's hearing is so that the
13 Court can consider a motion for a temporary
14 restraining order in Hayes versus Activision Blizzard,
15 Inc., C.A. No. 8885. The plaintiff, Mr. Hayes, seeks
16 to have the Court temporarily restrain the defendants
17 from consummating transactions contemplated by a stock
18 purchase agreement dated as of July 25, 2013. The
19 grounds are that the parties are not seeking that the
20 stockholder approval allegedly required by
21 Section 9.1(b) of the company's amended and restated
22 certificate of incorporation.

23 Now, there are other claims advanced
24 in the complaint, including for breach of fiduciary

1 duty. The TRO application seeks relief only under the
2 charter provision. The breach of fiduciary duty
3 claims aren't at issue today.

4 The defendants expect to close
5 tomorrow, September 19th, 2013. Because of the time
6 that elapsed between the announcement of the
7 transaction at the end of July and the filing of the
8 lawsuit, I'm treating the application as one for a
9 preliminary injunction rather than a TRO. I'm doing
10 that for reasons that I'll explain at greater length
11 later, but primarily it is a less plaintiff-friendly
12 standard than the TRO standard.

13 To give you the bottom line up-front,
14 nevertheless, applying the preliminary injunction
15 standard, I believe the motion has to be granted. So
16 the defendants are enjoined from proceeding with the
17 transactions contemplated by the stock purchase
18 agreement pending, one, trial on the merits; two,
19 receipt of a favorable stockholder vote under
20 Section 9.1(b); or, three, a modification of the
21 injunction by this Court or, depending on how the
22 parties wish to proceed, by the Delaware Supreme Court
23 on appeal.

24 A little bit of factual background.

1 Activision Blizzard, Inc. is a Delaware corporation
2 with its principal executive offices in California.

3 As of July 25, 2013, Activision had approximately
4 1.21 billion shares of common stock outstanding.

5 Vivendi is a corporation organized and existing under
6 the laws of France. Its 61.5 percent ownership

7 interest in Activision is treated as one of Vivendi's
8 business segments. Amber Holding Subsidiary Co. is

9 currently a wholly owned subsidiary of Vivendi. It is

10 a Delaware corporation. ASAC II LP is a limited

11 partnership established under the laws of the Cayman

12 Islands. These are the key players in terms of

13 understanding the transactions.

14 From an historical standpoint, we have

15 to start with the 2008 business combination between

16 Activision and Vivendi. On December 1, 2007,

17 Activision and a wholly owned subsidiary entered into

18 a business combination agreement with Vivendi and two

19 of its indirect wholly owned subsidiaries. As a

20 result of this transaction, Vivendi came to own a

21 majority of Activision's outstanding common stock.

22 Since then, it's controlled the board and the company

23 through Vivendi-affiliated directors. In connection

24 with the transaction, the charter of Activision was

1 amended to include Section 9.1(b), which is at issue
2 in today's hearing.

3 By June 2012, for reasons that aren't
4 entirely relevant, Vivendi decided to seek potential
5 acquirers for all or part of its Vivendi's Activision
6 business segment. I understand that Vivendi did not
7 receive any offers, at least based on the materials
8 that have been provided to me. Vivendi then turned to
9 a deal with Activision.

10 On July 25, Activision, Vivendi, and
11 ASAC announced the stock purchase agreement. Pursuant
12 to the SPA, Activision will acquire Amber for
13 5.83 billion. Amber is defined in the SPA as "New
14 VH." At the time of the purchase, Amber will own
15 428 million -- really, if I round up, 429 million --
16 shares of Activision common stock, plus 676 million in
17 NOIs. The effective purchase price of the shares
18 works out to \$13.60 per share, representing a discount
19 of approximately 10 percent from Activision's trading
20 price on July 25, 2013.

21 Also as part of the SPA, ASAC will
22 purchase nearly 172 million shares of Activision's
23 common stock at the same \$13.60 per-share price.
24 Now, ASAC is going to be controlled by Activision's

1 two senior officers. The financing for the ASAC
2 purchase is being provided by various large
3 institutions who are also participating in the
4 purchase. Given the numbers of the shares being sold
5 by Vivendi, a little bit under 30 percent are going to
6 ASAC.

7 The SPA has a termination date of
8 October 15, 2013. After that point any party may
9 elect to terminate it. Now, as a result of this
10 transaction, Activision's stockholder profile will
11 change materially. Before the transaction, Vivendi
12 owns 61 percent, approximately, of the common stock
13 and its rights are governed by an investor rights
14 agreement, a stockholders' agreement, as well as the
15 charter. After the transaction, approximately
16 47 percent of Activision stock will be owned by
17 Vivendi, the top two officers through ASAC and their
18 affiliates. That number, that 47 percent includes
19 their affiliates. Without their affiliates, the
20 figure drops to approximately 37 percent. There will
21 be a revised investor rights agreement. There will be
22 a revised stockholders' agreement.

23 Now, it does appear from --
24 particularly from the investor rights agreement, that

1 Vivendi plans to sell down its stake over time. It
2 also appears from the stockholders' agreement that
3 ASAC will have various rights to sell down or
4 distribute to its own investors its stake over time.
5 It does seem to be true therefore, to use Mr. Welch's
6 analogy, that there is something of a separation in
7 the offering; but it is a separation that will take
8 place over time, subject to ongoing agreements by the
9 parties, and it's a separation where the key step is
10 essentially a reorganization in which Activision
11 acquires Amber and the acquisition of Amber is an
12 acquisition of a controlled subsidiary of Vivendi.
13 And I'll get to the import of those concepts for
14 Section 9.1 in a moment.

15 Litigation was filed challenging the
16 transaction. On August 1, 2013, five business days
17 after the announcement, a derivative lawsuit was filed
18 in California alleging that the directors breached
19 their fiduciary duties. About a week later, on
20 August 9th, another Activision stockholder made a
21 demand to inspect books and records, again for the
22 same purpose, breach of fiduciary duties. It was on
23 September 11th that the plaintiff Hayes commenced the
24 litigation by filing this complaint and seeking relief

1 under Section 9.1(b). So by my count, 41 days elapsed
2 between the announcement of the deal and the time of
3 the filing of the Hayes complaint. At the time of
4 filing, 34 days remained until the termination date.
5 So in terms of determining how much time passed,
6 certainly it's more than half the time had been
7 expended.

8 Based on this series of events, the
9 defendants have argued strenuously, both at the
10 scheduling conference and also have reiterated this
11 morning, that the entire application should be denied
12 on grounds of laches. Laches requires a combination
13 of two things: Unreasonable delay and prejudice. As
14 a threshold matter, I reject the idea that the fast
15 filing by the California plaintiff is evidence that
16 Hayes should have filed earlier. The timing of the
17 California complaint suggests an opportunistic filing
18 triggered on the announcement rather than any type of
19 diligent research into the potential claims that were
20 available. I think it's rather ironic the defendants
21 have argued to me that I should defer and that they
22 actually endorse the California plaintiff's judgment
23 on the failure to assert the charter claims, while at
24 the same time they reject the California plaintiff's

1 judgment as to the explicit assertion of the corporate
2 opportunity claims. This is not only inconsistent but
3 clearly selective. The better inference is that in
4 the short time between the announcement of the
5 transaction and the initiation of litigation activity
6 by the other plaintiffs, the charter claim simply
7 wasn't diligenced.

8 Now, it's not surprising it wasn't
9 diligenced, and it's far from clear that the amount of
10 delay on these facts was unreasonable. There was no
11 proxy statement describing the deal. The Form 8-K
12 disclosure was minimalist and barebones. It runs
13 about six pages and is essentially limited in its
14 description. The Form 8-K doesn't attach or refer to
15 the charter or bylaws or make any reference to a
16 stockholder vote. It's not, on its face, a
17 transaction that would require a stockholder vote.
18 The terms of the SPA actually contain representations
19 that no vote is required. So all of these things I
20 think are sufficient to throw a stockholder plaintiff
21 off the scent as to the existence of a charter-based
22 voting right and to make it more reasonable that it
23 took some time for a diligent stockholder to focus on
24 the charter and realize that the charter vote was

1 potentially applicable.

2 I also don't think there's any
3 prejudice to the defendants that would warrant a
4 laches analysis. Given the top law firms involved,
5 I'm certain that they analyzed the charter and bylaws.
6 They had to think about this. It's somewhat
7 surprising that, at least as Mr. Hanrahan reports,
8 that there aren't any minutes or books and records
9 that would relate to this subject; but regardless,
10 this is something that I'm sure was discussed as part
11 of the transaction. Also, the application is
12 effectively being presented as a matter of law. It's
13 not a situation where anybody would have to take
14 discovery.

15 In terms of the alternative timeline,
16 I don't share Mr. Savitt's confidence that this could
17 have gotten to a vote with an earlier filing. I
18 actually think it's most likely that had the plaintiff
19 moved diligently, it would have not filed -- or more
20 diligently -- I'm not saying they didn't move
21 diligently. Had they moved more diligently, they
22 wouldn't have filed seven days after the announcement
23 like the California plaintiff. It probably would have
24 taken two or three weeks. I don't think under that

1 circumstance you would have had a hearing in a week.
2 I think you would have gotten a prompt hearing, but we
3 ended up at this hearing because the defendants
4 scheduled closing for tomorrow. I think you would
5 have had a two- to three-week briefing schedule.

6 I mean, let's assume a two-week
7 briefing schedule. And, as I say, I would, because of
8 the significance of the issues here, I think a Court
9 would prefer to give you something in writing rather
10 than from the bench. What this all means is that we
11 probably would have ended up with a decision or an
12 outcome perhaps two weeks ago, and there would not
13 have been time under those circumstances to get to a
14 vote, and that's at an optimistic schedule for the
15 litigation.

16 Nevertheless, I do take into account
17 the plaintiff's delay. The plaintiffs have proceeded
18 under the TRO standard, which is more favorable to
19 plaintiff because it only requires a colorable claim,
20 and it focuses primarily on the existence of
21 irreparable harm. There's less stress on balancing.
22 It's really supposed to be used for short,
23 fast-moving emergencies. I share the defendants'
24 concern that a plaintiff shouldn't be able to

1 contribute to the timing problem that generates the
2 need for the TRO standard. So, therefore, I'm going
3 to apply the preliminary injunction standard, which is
4 more searching. Instead of a colorable claim, the
5 plaintiff has to show a reasonable probability of
6 success on the merits. There is heavier stress on the
7 relative balancing of harms.

8 I'm now going to turn to the first
9 element, which is reasonable probability of success on
10 the merits. Section 9.1(b) of the charter states --
11 and I'm quoting -- "Unless Vivendi's Voting Interest
12 (i) equals or exceeds 90% or (ii) is less than 35%,
13 with respect to any merger, business combination or
14 similar transaction involving the Corporation or any
15 of its Subsidiaries, on the one hand, and Vivendi or
16 any of its Controlled Affiliates, on the other
17 hand" -- I'm going to elide some words and pick up
18 with "the approval of such transaction shall require
19 the affirmative vote of a majority in interest of the
20 stockholders of the Corporation other than Vivendi and
21 its Controlled Affiliates, that are present and
22 entitled to vote at the meeting called for such
23 purpose."

24 So the requirement of a disinterested

1 stockholder vote turns on whether the transaction in
2 question is a "merger, business combination or similar
3 transaction involving the Corporation or any of its
4 Subsidiaries, on the one hand, and Vivendi or its
5 Controlled Affiliates, on the other"

6 So the first key is "merger, business
7 combination or similar transaction." It's not just a
8 merger. It's not just a business combination. It's
9 anything that is a similar transaction to a merger or
10 a business combination.

11 The second key is it's not just
12 between Activision and Vivendi. It includes between
13 the corporation, Activision, or any of its
14 subsidiaries, on the one hand, and Vivendi, or its
15 controlled affiliates, on the other. So it includes a
16 business combination between the corporation,
17 Activision, and one of Vivendi's controlled
18 affiliates, here Amber.

19 I'm going to focus on "business
20 combination" because that it's a broader term than
21 "merger." So if it falls within -- I mean, you could
22 conceivably not fall within "merger" and still fall
23 within "business combination." So I'm going to focus
24 on "business combination."

1 In Martin Marietta, Chancellor Strine
2 thoroughly reviewed the different meanings of
3 "business combination" as used in different contexts.
4 He ultimately found the term fundamentally ambiguous.
5 He noted that some M&A authorities have suggested the
6 origins of the term in the accounting literature. The
7 accounting literature currently defines a business
8 transaction as one with implications for control.
9 Mr. Welch argued vigorously this is a transaction that
10 actually does involve a change of control. As he sees
11 it, it's a change from Vivendi to the public
12 stockholders. So that's, arguably, implicated here;
13 but the parties have said they're not accounting for
14 the deal as a business combination. Nevertheless, as
15 Chancellor Strine observed in Martin Marietta, the
16 existence of this phrase in the accounting literature
17 is consistent with its relatively expansive capacity.

18 The term also appears in the federal
19 securities laws, such as SEC Rule 165, which defines
20 it in terms of SEC Rule 145(a). There are various
21 definitions and usages in treatises. The main
22 Delaware usage is in Section 203. After considering
23 all of these definitions, the Chancellor held -- and
24 I'm quoting -- "A consideration of all these factors

1 leads me to conclude that one cannot confidently say
2 that the term business combination transaction has a
3 single, clear meaning. The usages in analogous
4 contexts are too varied" That's at page 1113 of
5 his decision.

6 He was, therefore, forced to resolve
7 the case based on extrinsic evidence and reach a
8 contextually specific understanding of what "business
9 combination" meant in the context of the
10 confidentiality agreement without a standstill that
11 was at issue in that case.

12 In the course of his reasoning,
13 Chancellor Strine recognized that the purchase of the
14 stock of a wholly owned subsidiary could easily
15 qualify as a business combination. That's found at
16 page 1108 of his decision. He didn't hold as a matter
17 of law that it meant that. He just recognized the
18 term was sufficiently expansive to encompass that
19 result.

20 That type of transaction is precisely
21 what's happening here. Vivendi is selling Amber, a
22 wholly owned subsidiary. Activision is acquiring it.
23 This falls from the plain language of Section 9.1(b);
24 in other words, a transaction involving the

1 corporation, Activision, on the one hand, and a
2 controlled affiliate of Vivendi, on the other hand.
3 We also know from the fact that Activision will be
4 using the NOs, that there will be some combining,
5 perhaps not in the technical legal sense of a
6 combination of the subsidiary with another subsidiary
7 of Activision, but a combining of the assets. This
8 all fits with the dictionary definitions that the
9 defendants have cited.

10 Now moving to the specific context of
11 this case, my job is to read the charter as a whole
12 with the other documents at issue. I think it's
13 important to remember that Section 9.1(b) was put in
14 for the obvious purpose of limiting what a controlling
15 stockholder could do, namely, Vivendi, without a
16 stockholder vote. The purpose of the provision is,
17 therefore, to limit the flexibility that a controlling
18 stockholder otherwise would have with respect to the
19 controlled company.

20 Given that context, the strongest
21 analogy here is to limitations set forth in
22 Section 203. I recognize the Delaware courts do not
23 automatically import the definition of "business
24 combination" in Section 203 into corporate documents.

1 My point, rather, is Section 203 is illustrative. It
2 indicates the types of business combinations that
3 someone setting up a provision designed to limit the
4 flexibility that a controller has would want to
5 contemplate. The purpose of the "business
6 combination" definition of Section 203 is to limit
7 follow-on transactions between an interested
8 stockholder and a corporation. Likewise, the purpose
9 of Section 9.1(b), here, is to give a stockholder vote
10 for certain follow-on transactions between Vivendi,
11 the controlling stockholder, and the corporation.

12 As the definitions in Section 203
13 recognize, the risk in these transactions is the
14 controller will use its authority and influence to
15 transfer value from the controlled company to the
16 controller. You're not just worried about specific
17 types of business transactions; you're worried about
18 potentially value-transferring business
19 transactions.

20 Now, if 203 would apply, this
21 transaction would fall explicitly within Section 203
22 (3) -- let me slow down -- 203(c)(3)(ii). That
23 provision defines a business combination to include
24 "Any sale, lease, exchange, mortgage, pledge, transfer

1 or other disposition ... to or with the interested
2 stockholder ... of assets of the corporation ... which
3 assets have an aggregate market value of equal to 10%
4 or more of the aggregate market value of all the
5 assets of the corporation ... or the aggregate market
6 value of all the outstanding stock"

7 Why are you worried about that?

8 Because it's one thing to for the corporation to
9 repurchase some shares or transfer some assets to its
10 controller; but when you're doing a big, big reorg.,
11 value can move. Cash is an asset of the corporation.
12 Here, the 5.83 billion that Activision will be paying
13 to Vivendi is more than 10 percent of Activision's
14 total assets of 13.411 million. It's obviously not a
15 pro rata transaction. Only Vivendi is getting cash.

16 Now, again, I don't think that this is
17 an effort by the drafters of the charter to explicitly
18 incorporate this definition from Section 203. The
19 question is what were they reasonably worried about at
20 the time they drafted Section 9.1(b) and gave a
21 stockholder vote on business combinations. What we
22 know is they were giving that vote to limit and
23 provide protection against actions of a controller.
24 One of the things that could happen in just this type

1 of current reorg. is value could move. And what
2 Section 9.1(b) says is that disinterested stockholders
3 get to make the decision on whether value should move
4 or shouldn't move.

5 For similar reasons, I think this
6 transaction would fall within Section 203(c)(3)(v). I
7 don't think Home Shopping Network changes the result.
8 The Home Shopping Network Court, then-Vice Chancellor
9 Chandler, noted specifically that the company was not
10 a party to the tender offer or/transaction in that
11 case. Here, Activision is a party to the transaction.
12 Activision is paying the money to acquire the
13 controlled subsidiary of Vivendi.

14 So as far as I'm concerned, I think
15 the concept of business combination encompasses this
16 deal. But this is not just a business combination --
17 I'm sorry -- that the provision just doesn't extend to
18 business combinations; it extends to things similar to
19 business combinations. It extends to things that
20 resemble business combinations. I think, therefore,
21 it has to mean something more than just business
22 combinations. It has to be read as a protective
23 provision designed to give stockholders, the
24 disinterested stockholders, a vote on something like

1 this.

2 The defendants' briefs are extremely
3 light on authority against this reading. Basically
4 what I've gotten is the sound-bite argument that this
5 is a divorce and not a combination. This is overly
6 simplistic. It ignores Martin Marietta and Chancellor
7 Strine's express recognition of the ambiguity of the
8 term. It ignores Martin Marietta's explicit language
9 on the type of transaction involving the acquisition
10 of a subsidiary. It ignores the purpose of a
11 provision like this in the charter which, as I say, is
12 to give stockholders a vote on transactions with a
13 controller that could have not just control
14 implications but value-transfer implications. It
15 ignores, frankly, the structural similarities between
16 the transaction mechanics by which the business
17 combination was accomplished in 2008 and the current
18 transaction. Yeah, they have different titles to the
19 agreements and yeah, the long-term purpose of the
20 agreement in 2008 was combining, whereas now it's a
21 overtime divesting. I agree with all that, but the
22 actual transaction mechanics involving the purchase of
23 a subsidiary are very similar.

24 This also, in my view, answers the

1 idea that common sense means these things are coming
2 apart. Well, what I think I have to do is ask, as a
3 common-sense matter, what is this charter provision
4 designed to do? And as I've suggested, I think it's
5 designed to give disinterested stockholders a vote on
6 business combinations and things similar to business
7 combinations involving the controller so that they can
8 decide for themselves whether it's a good deal or not.

9 Given that fact, this type of major
10 value-restructuring transaction, I think, is precisely
11 the type of thing that common sense would dictate that
12 disinterested stockholders would have expected to vote
13 on and can expect to vote on because it could be a
14 good deal, it could be a bad deal; they get to decide.

15 The defendants have stressed heavily
16 the idea that this appears to be a good deal. It is
17 true, a repurchase of equity could be good or bad for
18 the issuer. It depends on the relative value of
19 what's being bought. Here, there's certainly evidence
20 that Activision is getting a good deal. There's the
21 market reaction. But more importantly, from my
22 perspective, the smart money is on the buy side. I
23 always look to what the directors and officers are
24 doing in a self-tender or other type of repurchase or

1 issuance transaction. Here, the smart money is buying
2 at this price. That suggests to me that net-net, this
3 is probably a good deal for Activision.

4 But the voting right here doesn't turn
5 on whether a court thinks this is a good deal or not.
6 The point is that it allocates that decision power to
7 the disinterested stockholders. They get to decide
8 whether actually this is a good deal or not. If you
9 change the terms of the transaction just slightly, the
10 pricing term just slightly, I think it makes it easier
11 to see why this is a transaction you would expect the
12 disinterested stockholders to have wanted a vote.

13 Assume that instead of being priced at
14 a 10 percent discount to market, this deal was priced
15 at a 30 percent premium to market. In addition to the
16 plaintiffs then complaining about the pricing of the
17 transaction, we would all look at this and say "Wow,
18 this is a situation where value could move to the
19 controller. This is precisely the type of situation
20 where disinterested stockholders would have wanted to
21 bargain for a vote on this type of interested-party
22 transaction."

23 This is -- this is a tough case
24 because, again, it looks like this is a good deal for

1 Activision; but in my view, the voting right analysis
2 doesn't turn on whether I think it's a good deal or
3 not. It doesn't turn on whether defendants think it's
4 a good deal or not. This decision power is allocated
5 to a majority-of-the-minority stockholders.

6 Against this reading of the charter,
7 the defendants have pointed to the different language
8 in Section 3.12 of the bylaws which contains a list of
9 issues requiring independent director approval.
10 Section 3.12(a)(iii) requires approval of a majority
11 of independent directors for -- and I quote -- "any
12 transaction or agreement between the Corporation or
13 any of its Subsidiaries, on the one hand, and Vivendi
14 or any of its Controlled Affiliates, on the other
15 hand, including any with respect to any merger,
16 business combination or similar transaction involving
17 [the] parties."

18 This provision is both broader and
19 narrower than Section 9.1. It's broader in that it
20 refers to "any transaction or agreement." It's
21 narrower in that it refers to "between" rather than
22 "involving." It's different. This is a
23 Section 144-style provision. "Transaction or
24 agreement" would extend to lots of stuff, services

1 agreements, tax-sharing agreements, Activision
2 renting Vivendi condos for their executives to use
3 when they go to business meetings in Paris. All these
4 types of things are interested related-party
5 transactions, which, under this section, 3.12(a)(iii),
6 would require independent director approval. The
7 charter takes a subset of those transactions, "a
8 merger, business combination or similar transaction,"
9 and says, "There we want a disinterested stockholder
10 vote." It's dealing with the big stuff.

11 This is an \$8 billion reorg. of
12 Activision. Value is moving. Value is moving to the
13 former controller. Value is moving to management.
14 And a core part of the transaction is the corporation,
15 Activision's, acquisition of a controlled subsidiary
16 of Vivendi. This is the type of thing that I think
17 falls squarely within Section 9.1.

18 As secondary indications -- and I
19 don't rely on these heavily -- in reading the
20 documents as a whole, I did note, as I mentioned to
21 Mr. Welch this morning, that there are uses of
22 "business combination" in related deal agreements that
23 reinforce this understanding. Section 3.3 of the
24 amended and restated investor rights agreement with

1 Vivendi has a standstill provision that bars Vivendi
2 from entering into or agreeing -- it's phrased in
3 terms of active verbs rather than is it gerunds? I
4 don't know. Vivendi can't "... enter into or agree,
5 offer, propose or seek to enter into, or otherwise be
6 involved in or part of, any acquisition transaction,
7 merger or other business combination or similar
8 transaction relating to all or part of the Company or
9 any of its subsidiaries"

10 "Other business combination" is
11 defined or used here in an encompassing sense in the
12 same transaction -- indeed, in an exhibit to the SPA
13 -- to encompass an acquisition transaction involving a
14 subsidiary. As I suggested, I think this suggests
15 that if Vivendi proposed to buy back Amber -- in other
16 words, the opposite of what is currently happening --
17 that would be a business combination that Section 3.3
18 would bar. This provision also treats an acquisition
19 transaction as an example of a business combination,
20 consistent with the Chancellor's analysis in Martin
21 Marietta. The stockholders' agreement in Section 3.01
22 contains a parallel standstill for ASAC.

23 The defendants also have said Amber is
24 not a business. For Delaware law purposes, it is. I

1 cited Seneca Investments, 970 A.2d 259, Court of
2 Chancery from 2008. That decision collects cases,
3 recognizing that acting as a holding company, which I
4 assume is Amber's primary business at the moment --
5 actually, the documents indicate that it's its primary
6 business at the moment -- is a valid business. And
7 here it's not just shares; it's also the NOLs. It's
8 got about \$5 billion worth of assets. So in my view,
9 Section 9.1(b) applies to the transaction currently
10 under consideration.

11 I will now move to the next element,
12 which is irreparable harm. It's established under our
13 law that the deprivation of voting rights is
14 irreparable harm. The plaintiffs cited a variety of
15 cases. There's no response to that point by the
16 defendants. It's settled law.

17 Part of the problem there is the idea
18 that you can't remedy the voting right issue
19 postclosing. You can try to give a damages proxy.
20 For that reason, I asked the defendants to consider
21 taking action that could help the Court construct a
22 remedy postclosing. I have not received any help in
23 that area.

24 As the plaintiffs point out, it will

1 likely be difficult to obtain money from any of the
2 independent directors. Although the insiders at ASAC
3 are likely quite wealthy and are providing a hundred
4 million of the ASAC investment amount, it's not clear
5 that they could support the type of judgment necessary
6 to unwind the transaction. ASAC is a Cayman Islands
7 entity. There is, indeed, a rep by ASAC regarding its
8 investment intent. In terms of the defendants'
9 response, I didn't get anything but a reiteration of
10 that rep. They didn't take into account any
11 flexibility that ASAC may have under the stockholders'
12 agreement and the investor agreement to do other
13 things with its shares. I have no assurance that the
14 shares would be available or that they could be
15 unwrapped.

16 I also might have benefited from some
17 form of undertaking by Vivendi. What I was told was
18 the transaction can't be unwound and that Vivendi is
19 reserving its right to contest jurisdiction,
20 notwithstanding its consent to this Court's
21 jurisdiction in the underlying agreements. It may be
22 that Vivendi wants to hedge its bets. Certainly
23 that's its right to do so. It doesn't help me with
24 addressing the harm.

1 What I have here is consequently not
2 just interference with the voting right, I have a
3 situation where assets may leave the jurisdiction to a
4 Cayman Islands entity and a French entity, neither of
5 which has agreed that I can potentially recover them
6 or remedy the situation. So this is a situation where
7 the Court might not be able to do anything later.

8 Lastly, I come to balancing of harms.
9 The balancing of the harms depends primarily on the
10 defendants' point, which resonates with me, that this
11 is likely a good transaction for Activision. As I've
12 already said, though, under 9.1(b), stockholders get
13 to decide that, not me, not the courts, not the
14 defendants.

15 In terms of the market reaction, a
16 price is being set by the marginal buyer and seller.
17 We don't know how people would vote. We don't know
18 necessarily what the long-term holders think. In a
19 proxy statement that describes the background of the
20 transaction and the origins of the ASAC aspect of it,
21 stockholders might reach a different view as to having
22 management and favored investors taking, you know,
23 just under 30 percent of the opportunity. Or they
24 might like it. Some of the analyst reports that I've

1 been given suggest that this is a good thing because
2 it shows the top two managers are re-upping and
3 recommitting to the entity.

4 Under 9.1(b) the stockholders get to
5 decide how they want to view that. What I am doing is
6 not deciding whether this is a good deal or a bad
7 deal. I'm enforcing the company's own corporate
8 governance structure that it put in place in 2008.

9 To the extent this is a really good
10 deal that the stockholders love and should get, this
11 problem is of the defendants' own making. In their
12 view of the world, this was an easy vote to get. They
13 could have structured the deal to do so.

14 In terms of the downside risk, we
15 don't know what's going to happen. I don't know
16 what's going to happen. I am certainly fallible. No
17 one can see the future. What I do know is that
18 Vivendi appears not to have developed meaningful
19 alternatives to a deal with Activision. I do know
20 Vivendi is getting 8.2 billion in this transaction.
21 The indications are it can't raise similar amounts
22 through a dividend. The max seem to be 2 billion-ish.
23 Yes, there's some risk of loss there. Yes, it could
24 be a sizable risk. I am not discounting that. But

1 the people who get to decide that under the company's
2 specific corporate governance structure are the
3 stockholders.

4 To the extent there does need to be a
5 vote, as Mr. Savitt pointed out, had people moved
6 earlier and had I done this earlier, Vivendi still
7 would have had to consent to a vote. Right now
8 Vivendi will have to consent to an extension of the
9 termination date. So in either situation, no matter
10 when this went down, people needed Vivendi's consent.
11 Here, the financing appears to be in place until
12 December 18th. In contrast to the type of timing,
13 it's actually a little bit more time between now and
14 December 18th. It will still be tight. Maybe that
15 financing can be put off as well. But if a vote has
16 to happen, it's because of the charter and the
17 provision that was put in in 2008.

18 In terms of a bond, the defendants
19 have sought a billion-dollar bond. That size bond, I
20 think, effectively would render a nullity this Court's
21 ruling. I couldn't help but note that in the stock
22 purchase agreement itself, the parties agreed that in
23 the event equitable relief would issue, no bond would
24 be necessary. That's Section 11.11. The same is true

1 in Section 8 of the investor rights agreement. In
2 other words, when they were anticipating the
3 possibility that there might be some equitable relief
4 with respect to the deal, the parties didn't think a
5 bond was required. I am happy and believe that it is
6 equitable to go with that determination. This is also
7 consistent with past precedent where we have not
8 required a bond for stockholder plaintiffs that is
9 material in the context of the transaction but,
10 rather, only a bond that is relatively nominal, you
11 know, not insignificant for many people, but really
12 nominal.

13 What I'm going to do here, therefore,
14 is to impose on the plaintiffs only a bond that I
15 think will offset the rough costs of this litigation.
16 I think that will help deter litigation dilatants, but
17 it will not deter meaningful challenges, such as the
18 one that was brought here. So I'm going to impose a
19 bond of \$150,000. As I say, I know that's a drop in
20 the bucket for the numbers that are being talked about
21 here; but if one goes back and looks at the type of
22 amounts that have historically been imposed on
23 stockholder plaintiffs, that's at the very high end.

24 First thing I'll ask for is questions.

1 Mr. Hanrahan?

2 MR. HANRAHAN: I have none, Your
3 Honor.

4 THE COURT: Okay. Mr. Welch?

5 MR. WELCH: Your Honor, it occurs to
6 me that we probably want to think about this; but it
7 occurs to me one option which may be available to --
8 to us in the circumstance is to seek an interlocutory
9 appeal. And with the time frames in mind, I would
10 respectfully ask if Your Honor would be willing to
11 certify such an interlocutory appeal under the --
12 under the Supreme Court's rules.

13 THE COURT: Yep. I mean, certainly
14 you have the right to do that. I think you can sit
15 down, Mr. Welch.

16 MR. WELCH: Thank you.

17 THE COURT: I'll tell you, I think my
18 job in these situations is to call it as best as I can
19 see it. I think the Supreme Court's job is to tell
20 you whether I got it right or not and to fix it if
21 they think I got it wrong. I think part of that
22 system working is the Supreme Court having the
23 opportunity to do that. I don't think that it is in
24 any way my place to try to do things that would

1 interfere with the Supreme Court's ability to do that.

2 Now, I understand in this case they
3 have the independent ability to take the interlocutory
4 appeal regardless, but I will tell that you this is a
5 situation that I think is perfectly appropriate for an
6 interlocutory appeal. This is a big ruling that
7 establishes the stockholders' legal right to vote on
8 the transaction. It is a major transaction. It has
9 significant consequences. If on appeal the Supreme
10 Court said "No, Vice Chancellor Laster, you
11 misunderstood everything. You got it wrong. The
12 stockholders have no voting right," that would
13 effectively be dispositive on this issue. My view is
14 that under these types of circumstances, this is an
15 appropriate case for the Supreme Court to take.

16 Now, I want to stress that I'm not
17 trying to tell them to take it. My job under the
18 rules, under Supreme Court Rule 42 is to make a
19 recommendation. I'm simply saying I recommend that
20 they take it. And in my view, this is an appropriate
21 situation to take it. I hope they will agree with me;
22 but from an institutional standpoint, they're the
23 final word, not Laster.

24 MR. WELCH: Your Honor, thank you very

1 much. I deeply appreciate that. I wonder if it would
2 be acceptable to Your Honor that we use this
3 transcript essentially as your order and directive in
4 connection with -- with -- with that certification.

5 THE COURT: What do you think,
6 Mr. Hanrahan?

7 MR. HANRAHAN: Your Honor, I -- I
8 think that I would question whether that -- we would
9 have followed the procedural steps required by the
10 Supreme Court's rule. I understand Your Honor's
11 inclination, but it -- it may well be that we ought to
12 look at the rule and make sure we follow those steps.
13 It may even be helpful to Mr. Welch.

14 THE COURT: Well, here's what I'd
15 suggest. And you gentlemen can sit down. I,
16 unfortunately, have to get on a plane with
17 Mr. DiCamillo because we're going out to Chicago to
18 speak at a conference. So while I'm sure that we
19 will -- I can assure you we will not talk about the
20 case. I'm sure he won't hesitate to rabbit-punch me
21 at least once during our journey.

22 I'm worried, therefore, that I may not
23 be available to you as to the degree I would like to
24 be for some of the time this afternoon and some of the

1 time tomorrow. I certainly can make myself available
2 to you by phone. What I think would be helpful to me
3 is if the parties could stipulate to a form of
4 preliminary injunction order that would implement my
5 rulings. That, then, I can review remotely. I can
6 enter it. That will give you, then, an order from
7 which to seek certification. If you-all at that point
8 proceed how you wish and what you think is in
9 compliance with the rules, you've heard my view that I
10 think this is one where -- again, I don't want to try
11 to tell the Supreme Court what to do, but I recommend
12 that this is one that they should have the opportunity
13 to review.

14 And if that means that the appropriate
15 course to make sure that things are perfected under
16 Rule 42 is for Mr. Welch to make a motion, I'm happy
17 to take that up on an expedited basis. And, again, if
18 necessary, I can do it by phone. I will be back on
19 Friday. I know, however, that, you know, this is
20 something that if the Supreme Court were to take it,
21 I'm sure the defendants would like to have an answer
22 before October 15th.

23 So it's something where we shouldn't
24 dally.

1 THE COURT: Anything else from this
2 side of the room?

3 Mr. Savitt.

4 MR. SAVITT: Yeah. Just one thing on
5 this particular issue, which is a bit of wreck. We
6 are just very concerned, Your Honor, about not having
7 a circumstance where, in the procedural steps that
8 have to follow, we are incapacitated from our
9 opportunity to present the Rule 42 matters to the
10 Supreme Court immediately. So just wanted to --

11 THE COURT: No, no. I understand.

12 MR. SAVITT: -- so -- and I know
13 everyone is working in good faith.

14 THE COURT: No one is going to play
15 four corners on you.

16 MR. SAVITT: We --

17 THE COURT: So -- so --

18 MR. SAVITT: -- just wanted to make
19 sure everyone was pushing on.

20 THE COURT: Yeah. I mean, I don't
21 think Mr. Hanrahan is going to play four corners on
22 you. If he did, I'm sure the Supreme Court would be
23 irritated with him.

24 I mean, Mr. Seitz can guide you

1 through this, but what I think -- was it your firm
2 that did it or the other side that did it? Anyway,
3 what people do not hesitate to do is to go ahead and
4 perfect the appeal, file the notice of appeal, and
5 then say "Dear Supreme Court, this is really moving
6 fast. We're going to get you a copy of Vice
7 Chancellor Laster's order and a copy of the transcript
8 as soon as it comes in. We'll get you a copy of his
9 actual recommendation on certification as soon as it
10 comes in," et cetera. But I will leave you in the
11 expert hands of Mr. Seitz, supported, as I'm sure he
12 will be, by the expert insight of Mr. Scaggs, Welch,
13 Micheletti, et cetera -- I don't want to leave anybody
14 out -- Mr. DiCamillo, everybody, all -- all the
15 associates in the room. You will not be left alone,
16 Mr. Savitt, I can assure you.

17 MR. SAVITT: Thank you, Your Honor.

18 THE COURT: Anything else?

19 (No response)

20 THE COURT: All right. Again, thank
21 you, everyone, for the helpful briefing and for the
22 argument this morning. I do think that this was a
23 very interesting case and it was not an easy
24 injunction to grant for all the reasons that I

1 articulated, primarily based on the benefits of the
2 transaction; but ultimately I think it has to be
3 granted in light of the voting right.

4 We stand in recess.

5 (Court adjourned at 12:33 p.m.)

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CERTIFICATE

I, NEITH D. ECKER, Chief Official Court Reporter for the Court of Chancery of the State of Delaware, Registered Diplomate Reporter, Certified Realtime Reporter, and Delaware Notary Public, do hereby certify that the foregoing pages numbered 4 through 40 contain a true and correct transcription of the rulings as stenographically reported by me at the hearing in the above cause before the Vice Chancellor of the State of Delaware, on the date therein indicated, except as revised by the Vice Chancellor.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, this 18th day of September 2013.

/s/ Neith D. Ecker

Chief Official Court Reporter
Registered Diplomate Reporter
Certified Realtime Reporter
Delaware Notary Public